

Bridging the Gap: Strengthening Public Health Through Internships and Community Capacity Building

BY PHIG PARTNERS



SHAPING TOMORROW'S PUBLIC HEALTH TODAY.

VIRGINIA DEPARTMENT OF HEALTH



Creating a pipeline of talent and passion for Public Health

Jeff Stover, MPH

Director of Community Relations
Virginia Department of Health

PHIG ARC - August 21, 2025



Mission

Identify and develop the next generation of the public health workforce

Core Values

- Inclusivity
- Creativity/Innovation
- Opportunity
- Strategic thinking

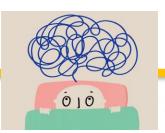
Program Objectives

- Knowledge of the public health sphere
- Real world experiential learning
- Enhanced skillsets
- Build professional networks





There was a state laboratory with a "public health" internship program.



A proposal was created: the VDH Internship Program (VIP)

Public Health Infrastructure Grant (PHIG)



CDC Workforce Grant











Administrative Structure

- **Primary Funding Sources:** Academy funding from the prior CDC Workforce and current Public Health Infrastructure Grant (PHIG).
- **Strategic Partnerships:** Interns are hosted in central office programs and local health districts who provide the expertise and mentorship for learning and growth.
- **Logistics:** Logistics planning and administrative responsibilities are managed by the Internship Academy team allowing mentors to focus on a robust learning experience.







Flipping the Paradigm

A framework shift for internship success



Location

Interns choose preferred locations, allowing for proximity to family/housing, etc. and/or geographic areas of interest.





Programmatic Choice

Interns define focus areas of interest rather than predefined by programs. This promotes individual passions and interests.



Custom Experience

Host sites are made aware of an interns' interest areas and matched accordingly. Then, an individualized project(s) is developed. This approach provides for tailored experiences to match career goals.





Anonymity in Application Review

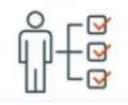
Ensuring Impartiality



• **Anonymous Screening:** Applications are reviewed without identifiable information until the interview stage.



• Bias Reduction: Anonymity helps minimize potential selection bias, ensuring fair evaluation based on application merit.



• Focus on Applicant Interests: Screeners focus solely on Letters of Interest (i.e. why interested?, qualifications, skills and experience).





The Application Process





Candidates complete a structured online form to provide relevant details about qualifications and interests.





Scoring and Ranking

Applications are scored based on specific criteria to ensure fair assessment and ranking.





Interview

Top-ranked applicants proceed to interviews, evaluating fit and alignment with Academy values and student goals.



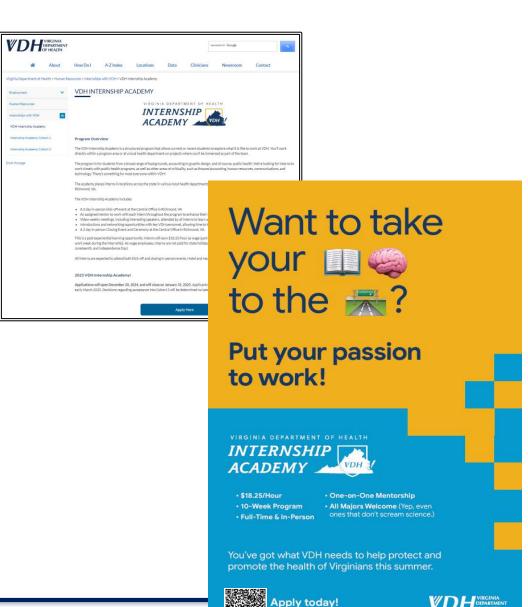




Marketing and Outreach

Promoting the Academy Through Strategic Channels

- **VDH Internships Webpage:** Used to describe the Academy, requirements and how to apply, as well as previous/existing cohorts and their respective projects.
- **Handshake:** Handshake is used to connect with prospective interns through well-established academic networks.







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- **Social Media:** Active presence on major social media platforms boosts visibility and engagement.

Cohort 1





Cohort 2







Cohort 3



















Cohort 3 Social Media Posts



12/11/2024 (I=739)



12/20/2024 (I=741)



12/27/2024 (I=2,539)



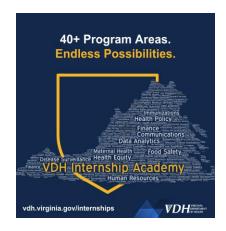
1/03/2025 (I=1,490)



1/10/2025 (I=647)



1/17/2025 (I=801)



1/24/2025 (I=679)

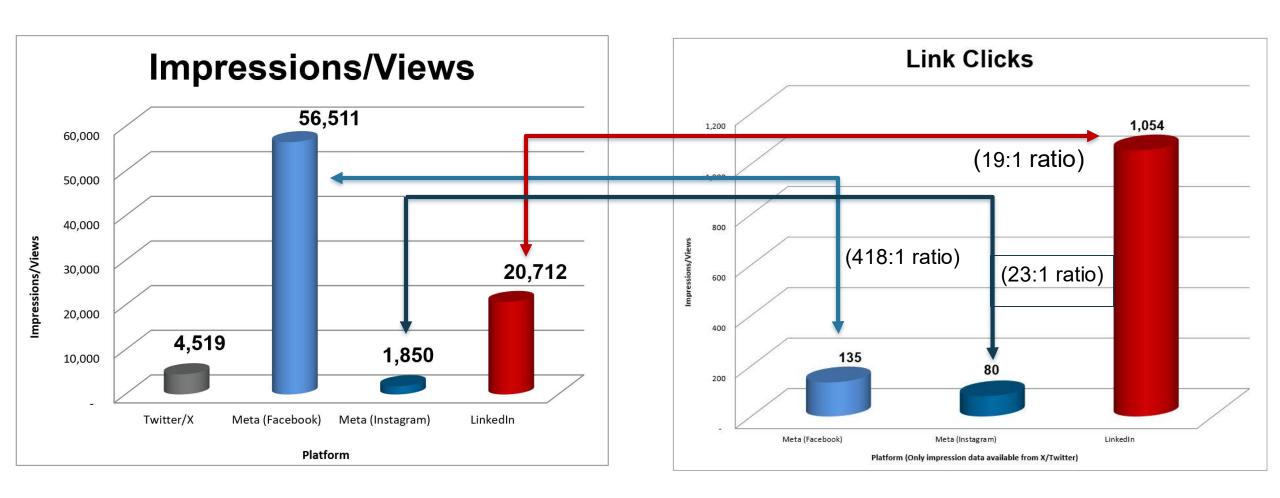


1/29/2025 (I=460)



()# of impressions from Jstover LinkedIn account

Social Media Impact – VDH Accounts





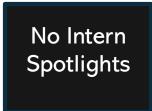


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- **Social Media:** Active presence on major social media platforms boosts visibility and engagement.
 - Continuous Storytelling
 - Intern Spotlights began with Cohort 2





Cohort 2





Cohort 3











School

Massachusetts Institute of Technology

Degree

Chemical-Biological Engineering

Location

Central Shenandoah Health District

Project at VDH

Childhood Lead Poisoning Process Improvement and Training



My goal is to gain a practical understanding of public health responses to exposures, which will inform my perspectives on environmental health and remediation and make me a more community-oriented researcher/engineer in the future.

77





School

University of Virginia

Degree

Master's of Public Health

Location

Roanoke Health District

Project at VDH

Data-Driven Engagement: Standardizing Reporting and Enhancing Strategic Visibility



I look forward to applying and growing my knowledge of public health in the real world to directly serve my community.



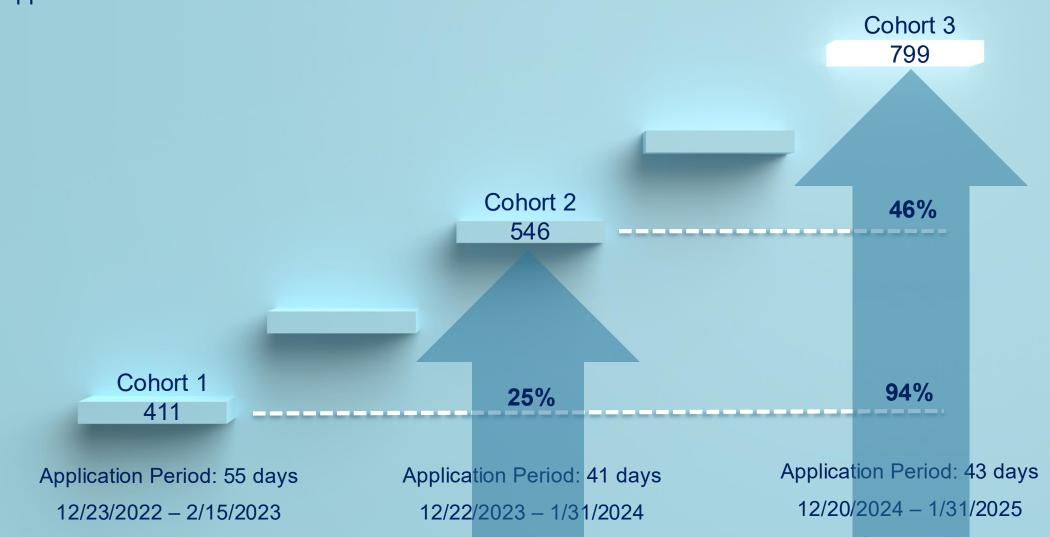
Weekly Intern Spotlights



Academy Interest

Application Growth

Interns: 26



Interns: 29 Interns: 38

Academic Institutions in the Academy (N=38)

In-State (n=16)

Out-of-State (n=22)

Cohort 1 N = 26













WILLIAM & MARY































































































Poster Symposium:Showcasing Intern Projects and Findings

- Project Summaries: Interns create posters summarizing their projects, findings and impacts.
- Presentation Skills: Presenting posters helps interns develop key communication and public speaking skills.
- Peer and Staff Engagement:
 Posters provide a forum for discussion with peers and staff, enabling knowledge sharing and potential new hires!

Cohort 3 Example



A Comparative Analysis of Campylobacter Testing and Antibiotic Practices in Acute and Chronic Gastrointestinal Cases

Hemanya Bhatt Richmond & Henrico Health District Cohort 3, 2025, Epidemiology

Background

- Campylobacteriosis is the leading bacterial cause of acute gastroenteritis globally caused by Campylobacter jejuni and Campylobacter coli
- Acquired by consuming contaminated food or water or through improper meat handling practices
- Symptoms may include diarrhea, nausea, vomiting, abdominal pain, and fever. In rare cases, a Campylobacter infection can lead to Guillain-Barré Syndrome
- Usually do not require antibiotics and resolve with oral rehydration therapy (drinking water and electrolytes)

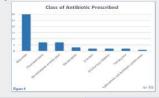


Antibiotic Resistance

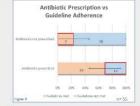
- Erythromycin resistance is . The rise in Macrolide resistance predictive of azithromycin as azithromycin sales increased
- Data was compiled using the · Mass use of macrolides in VA State and Regional agriculture and animal Cumulative Antibiogram of husbandry has contributed to environmental reservoirs of · Average of resistance rates
 - · Resistance can happen through overuse, misuse, spontaneous mutations, or transmitted resistance
- · Overuse and misuse are the macrolide-resistant infections easiest to address

Data Collection and Analysis

Data from Virginia Electronic Disease Surveillance System (VEDSS) and paper case report forms from 2024 were compiled into a spreadsheet. Trends are shown below:







- . The most common type of antibiotic prescribed were macrolides, which VA is building resistance against (Fig. 4)
- · Chronicity does not seem to play a role in whether antibiotics are prescribed, or which diagnostic method is used
- Around 22% of cases had antibiotics not prescribed when the met the guidelines for prescription
- Around 30% of cases had antibiotics prescribed when they did not meet the guidelines for prescription













Clinical Application

Most common enteric diseases (campylobacter, salmonella, yersinia etc.) resolve without antibiotics, so doctors should be cautious about prescribing them, especially when guidelines are not met Avoid using antibiotics to treat colonization or contamination

- When diagnosing a chronic infection, steer away from less sensitive tests such as antigen tests
- Consider stool cultures and sensitivity testing before initiating antibiotics whenever possible
- If antibiotics are truly needed, educate patients on misuse and
- Use the narrowest spectrum antibiotic for the patient's condition
- · General antibiotics are often prescribed and later changed



Other Responsibilities

- Conducting disease investigations for enteric disease cases reported in the Henrico County Health District
- Assisting in a point prevalence survey for long-term acute care facility and testing patients for Candida auris
- Attending advanced genetic epidemiology training to gain insight on how genomics plays a role in disease surveillance
- Creating a disease investigation guide for incoming interns

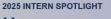




Acknowledgements

I would like to thank my mentors, Courtney Ayers and Olivia Dato and the VDH Internship Academy staff, Bridget Cochran and Jeff Stover, as well as the professors in the Global Public Health department at UVA for giving mc a ong foundation and supporting me throughout this experience.





Hemanya Bhatt



INTERNSHIP ACADEMY

School University of Virginia

Degree

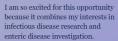
Global Public Health

Location Richmond/Henrico Health Districts

Project at VDH A Comparative Analysis of Campylobacter Testing in Acute and

Chronic Gastrointestinal Cases **Future Career Goals**







from each disease was used

Cross-resistance between

azithromycin can limit

treatment options for

erythromycin and

Hiring Outcomes and Roles

Career Progression post-Academy

- Number of Hires: 25 of the 93 interns have been hired in varying capacities by VDH following their internships, showing program effectiveness.
- Diverse Roles: Interns have been hired into roles spanning public health education, policy, epidemiology, environmental health and program support.
- Career Growth/Support: The Academy stays in touch with alumni, providing a linkage for ongoing career development.



Where are they now?

Cohort 1: (3 hired at VDH)

- 3 VDH FTEs: Health Promotion, Epidemiologist & Environmental Health Specialist
- Other:
 - 1 intern now in Community Health Nursing School in San Fransico
 - 1 intern now in Pharmacy School
 - 1 intern became a Governor's Management Fellow
 - 2 interns in grad school: Homeland Security and Emergency Preparedness, and MPH
 - 1 intern is an Infection Preventionist at MaineHealth
 - 1 Senior Program Coordinator at Primary Care Coalition (MD)

Cohort 2: (8 hired at VDH)

- 3 VDH FTEs: 2 epidemiologists and one senior policy analyst
- 2 VDH wage: 1 agency mgmt. specialist & 1 anatomical program support tech
- 3 VDH contractors: 2 community health coordinators & 1 pop health coordinator
- Other:
 - 1 intern in grad school for public policy at Oxford University
 - 1 intern in grad school for MPH at UNC
 - 1 intern now a Senior Policy Analyst at Virginia Health Catalyst
 - 1 intern now a Program Evaluator at ASK Childhood Cancer Foundation
 - 1 intern now a Substance Misuse Prevention Coordinator
 - 1 intern is a Truman Scholar Finalist



Where are they now?

Cohort 3: (14 hired at VDH + 2 volunteers)

- VDH contractors:
 - 2 health equity
 - 1 FPHS coordinator
 - 1 community health/education
 - 2 policy analyst
- VDH wage:
 - 1 FPHS coordinator
 - 1 health equity
 - 1 community relations
 - 1 HR analyst
 - 1 community outreach
 - 2 community health/education
 - 1 mental health
- Other:
 - 1 attending U. of AZ for PhD in Biomechanical Engineering
 - 1 entering Y2 of med school
 - 1 finishing PhD in Community Health



Keep marketing to the end!

This image of Cohort 3 was posted to LinkedIn, Instagram and FB during our Closing Ceremonies on 7/31/2025.



Thanks to our 38 fabulous interns for contributing to the face of VDH through innovation and creativity!

#VDHInternshipAcademy ...more



Cohort 3, 2025

The Future of Public Health -







Thank you for dedicating your summer to enhancing the health and well-being of Virginians



Tell your story!





https://www.youtube.com/watc h?v=qDk-XWmtiEs&t=4s



https://www.astho.org/communications/blog/2025/vdh-internship-academy/



Jan. 29, 2025

832: PH Workforce Development; PH Well-Being

Jeffrey Stover, chief of staff at the Virginia Department of Health, details the successful VDH Internship Academy made possible by the Public Health Infrastructure (PHIG) Grant; Kristina Herrera, agency manager for the Tuolumne County Department of Public Health in...

② Guests: Jeffrey Stover MPH, Kristina Herrera MPH

https://newscast.astho.org/832-ph-workforce-development-ph-well-being/



And, marketing creative has started for Cohort 4



Picture yourself here!
The 2026 VDH Internship Academy







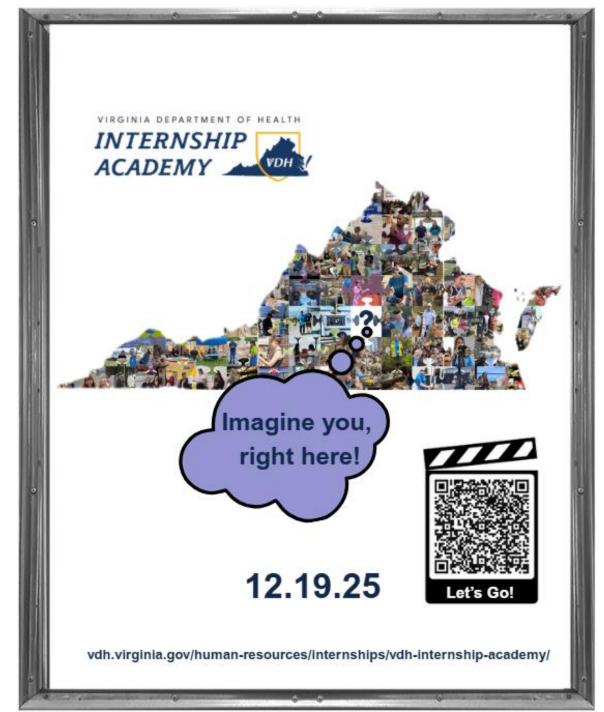
vdh.virginia.gov/human-resources/internships/vdh-internship-academy/



Imagine you, right here!



12.19.25



Find yourself, here!



Applications Open 12.19.2025



VIRGINIA DEPARTMENT OF HEALTH



VIRGINIA IS FOR PUBLIC HEALTH LOVERS

VDH Internship Academy Creator/Oversight

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VDH Internship Academy Coordinator

Bridget Cochran
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804.512.7040



CT Public Health Internship Program

Cultivating a Diverse and Capable Workforce

Presented By:

Celeste Jorge, MPH
Epidemiologist & PHIG Evaluator

On Behalf Of:

Chenay Powell, MS Health Program Associate & Internship Coordinator

CT DPH Office of Public Health Workforce Development

August 21, 2025

Acknowledgments

This program is supported by funds made available from the Centers for Disease Control and Prevention (CDC) of the U.S. Department of Health and Human Services (HHS), National Center for STLT Public Health Infrastructure and Workforce, through OE22-2203: Strengthening U.S. Public Health Infrastructure, Workforce, and Data Systems grant. The contents are those of the author(s) and do not necessarily represent the official views of, nor an endorsement by CDC/HHS, or the U.S. Government.

The Foundation

- Public health workforce crisis
 - Covid-19 pandemic, burnout, early retirement, lack of diversity, recruitment and retention challenges
- CT DPH launched Office of Public Health Workforce Development in June 2022

- Secured funding CDC Public Health Infrastructure Grant (PHIG)
- Public health workforce development is a CT DPH strategic priority
 - Nurture a sustainable, diverse and culturally competent public health workforce by expanding training opportunities and education pipelines



CT DPH Internship Program Overview







Fall, Spring and Summer Internships are open to eligible 3rd and 4th year undergraduate and graduate students.

Interns are matched and placed at CT DPH, local health departments and non-profit organizations across the state.

Focus is on mentorship, applied projects and professional development.



Fall & Spring Internship Program

Hybrid and remote internship opportunity

Offered during the academic year

Designed for nontraditional students



Summer Internship Program Curriculum



Peer-to-Peer In-Person Group Learning Sessions



This is Public Health Virtual Series



Tour the CT DPH State Laboratory, the CT Legislative Office Building, and the State Capitol Building



Poster Presentation and Send Off Celebration

Core Competencies for Public
Health Professionals

Domains

- Data Analytics and Assessment Skills
- Policy Development and Program Planning Skills
- Communication Skills
- Health Equity Skills
- Community Partnership Skills
- Public Health Sciences Skills
- Management and Finance Skills
- Leadership and Systems Thinking Skills



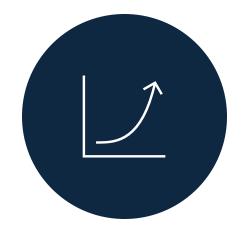
Summer Internship Growth & Success

2023

2024

2025







27 INTERNS

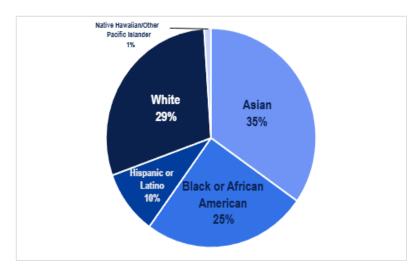
71 INTERNS

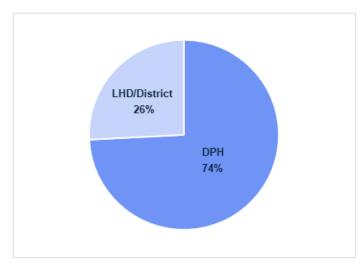
48 INTERNS



2023-2025 CT DPH Internship Success Highlights

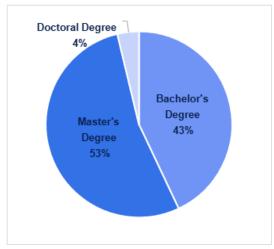






Students from 49 Colleges and Universities



















CT Academic Institutions









UNIVERSITY OF HARTFORD





Public Health



























CT Public Health Fellowship Program (CT PHFP)

- Paid CT DPH internship program, funded by CDC PHIG, administered by Yale
 Office of Public Health Practice.
- Awards \$3,500 stipend to accepted students. Very Competitive.
- Goal is to diversify the public health workforce, reduce barriers to internships, and improve access to paid experiential learning opportunities.

Yale
SCHOOL
OF PUBLIC
HEALTH



Public Health



2023-2024 **CT Public Health** Fellowship Program Success Highlights!



CT DPH Fellowship Program By The Numbers

The Connecticut Department of Public Health (CT DPH) launched the CT Public Health Fellowship to enhance experiential learning opportunities for students and remove barriers to participation. This initiative aims to diversify and strengthen Connecticut's workforce in the public health sector for a healthier CT.



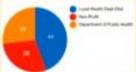


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> SHEET BASE CT DW Connections Arrest



39 Unique Placement Sites



For more information, visit the website or contact Office of Public Health Warkfarce Development: phwarkferce@ct.gov ottps://sph.yale.nds/etph/s

Students from 41 Universities and Colleges



100% of Preceptors surveyed would precept again and would encourage others to precept.

238.9 Average Internship Hours



244 CT TRAIN Courses Completed

TRAIN

29.2% of participants in the CT DPH Fellowship Program were first-generation college students.

Insights Gained by CT DPH Public Health Fellows from Their Fellowship Experience



rambiological in my storing to



Summer Internship Schedule

Week #:	Date	Type of Event	Topic	
Week 1	Tuesday, June 3, 2025	Intern Orientation	Orientation and Kick Off Event	
Week 2	Wednesday, June 11, 2025	Peer to Peer	Domain 4: Health Equity Skills	
Week 2	Thursday, June 13, 2025	Virtual TiPH	Public Health Practice	
Week 3	Wednesday, June 18, 2025	Peer to Peer	Public Health Preparedness and Response	
Week 4	Tuesday, June 24, 2025	Training	QPR: Question, Persuade, Refer	
Week 4	Wednesday, June 25, 2025	DPH Lab Visit	Public Health Sciences	
Week 4	Thursday, June 26, 2025	Virtual TiPH	Childhood Lead	
Week 5		No programming - 4th of July Holiday Week		
Week 6	Wednesday, July 9, 2025	Peer to Peer	Domain 5: Community Partnership Skills	
Week 6	Thursday, July 10, 2025	Virtual TiPH	Foodborne Outbreak Investigation	
Week 7	Monday, July 14, 2025	Capitol Building Tour	Building Tour Policy & Legislation (Public Health Committee Chair)	
Week 7	Wednesday, July 16, 2025	Peer to Peer	Domain 1: Data Analytics and Assessment Skills	
Week 7	Thursday, July 17, 2025	Virtual TiPH	Climate & Health	
Week 8	Tuesday, July 22, 2025	Peer to Peer	Domain 3: Communication Skills	
Week 8	Thursday, July 24, 2025	Virtual TiPH	Domain 8: Leadership and Systems Thinking Skills	
Week 9	Wednesday, July 30, 2025	Peer to Peer	Domain 2: Policy Development and Program Planning Skills	
Week 9	Thursday, July 31, 2025	Virtual TiPH	Injury and Violence Surveillance	
Week 10	Wednesday, August 6, 2025	Peer to Peer	Domain 7: Management and Finance Skills	
Week 10	Thursday, August 7, 2025	Virtual TiPH	Office of Oral Health	
Week 11	Thursday, August 14, 2025	Final Event	Poster Presentation & Send-off Event	

Evaluation Results

PHFP Class of 2023-2024

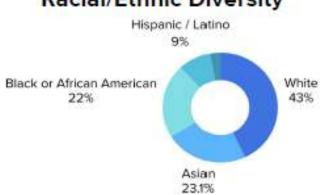
25.81

years old on average 85.9%

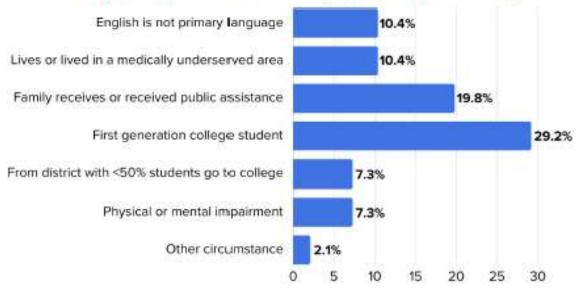
identified as female

34.0% were from a non-public health program

Racial/Ethnic Diversity



Experiences of Hardship (43% of Fellows)



3.1% have veteran status

41 schools represented

57.7% were undergraduates

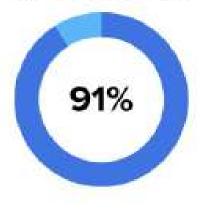


Evaluation Results

What I learned from this experience is relevant to my future academic/career plans.



This fellowship increased my confidence in my ability to practice public health.





Evaluation Results

Frequency and Percentage of Post-Graduation Intentions (1-2					
Years) for PHFP Fellows (n=92)					
Characteristics	Freq	%			
Intentions					
I intend to become employed in a public health career and I	25	20.4			
intend to work in Connecticut	35	38.4			
I intend to become employed in a public health career, but	30	32.6			
have no location preference	30	32.0			
I intend to apply/enroll in new degree program.	12	13.0			
My career intentions are uncertain.	10	10.9			
Other	5	5.4			

Sneak Peek of One-Year Follow Up Data (Limited Data Currently!):

54% of fellows one year after PHFP (n=13) intend to work in Connecticut. Of those, 85% (n=11) reported having family ties/established roots in CT as driving factor.



Challenges

- High demand for experiential learning by students and academic institutions
- Lack of available preceptors
- High recruitment of student interns (2024 Summer cohort)
- Awarding of stipends to international students
- Streamline internship and fellowship application process
- Onboarding
- Future funding



Next Steps

Increase the number of preceptors to improve accessibility

Provide standardized training for preceptors

 Develop a process for F-1 visa students to receive a stipend





























Contact Us

CT DPH Office of Public Health Workforce Development

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Thomas St. Louis, MSPH, Director, CT DPH OPHWD

thomas.st.louis@ct.gov







The Challenge: Where Health Disparities Come From

Today's disparities belong not just to today

Structural racism **Social** Historical and **Determinants of** acute trauma Health

Public Health Infrastructure: Programs, Partnerships and Collaboration

Health Equity

Green Careers
Exploration
Program and
Public Health
Pathways
Program (PHPP)

Minneapolis
Health
Department
Workforce
Management
Unit

Public Health
Community
Institute (PHCI)

The Solution: Equity Work

Equity Workgroup

Internal workgroup composed of Health Department staff

focused on advancing equity within the department.

Develops frameworks, policies, trainings, and improvement of operational processes to embed equity throughout the organization.

Antiracism and Equity Leadership Development (ARELD) Workgroup

Intended to support new staff cohorts in becoming equity minded leaders in their future public health work.

MHD Internal Initiatives:

- Ensure all staff have access to training on how historical systems and policies have shaped community health outcomes.
- Ensure staff are supported with ongoing training to advance public health strategies centering groundwater strategies - designed to develop the capacity of leaders to better understand root causes and lasting solutions to our most pressing problems.
- Ensure all staff have access to training that equips them with the knowledge and skills to effectively understand, interact with, and respond to community health needs and outcomes.

The Solution: PHCI – Minneapolis Public Health Community Institute

Use public engagement and education to build the capacity of community organizations to provide public health resources to those most in need.

Public Health Community Institute Core Competencies:

- 1. Public Health and Health Equity 101
- 2. Program Design, Development and Implementation
- 3. Evaluation (Program and Process)
- 4. Budgeting for Success









The Solution: PHCI Demonstration Projects

Mental Health Awareness for East African Immigrant Women

This project aims to provide outreach, education, and community engagement to raise awareness of mental health resources and support for immigrant women, specifically from the Somali and East African communities.

Nourish to Flourish: P.L.A.T.E

(Picking Lifechanging Alternatives To Eat)

This project aims to educate students on the key health issues affecting young people today, with a special focus on healthy eating habits, nutrition, and mental and physical well-being.



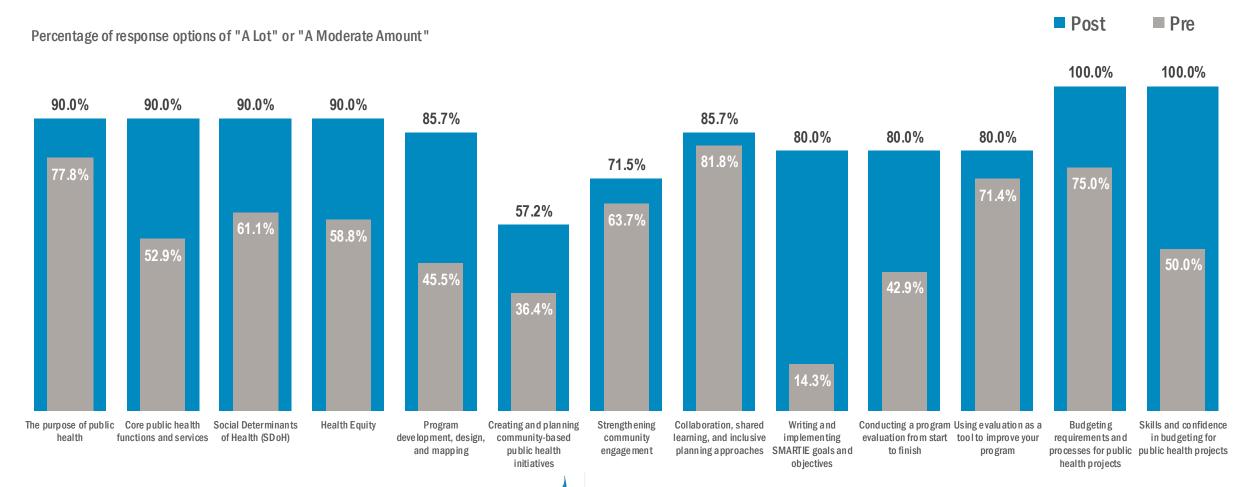


Closing the Gap to Total Wellness

This project aims to address health disparities in the South Asian community by providing diabetes and cardiovascular disease prevention and intervention services.

PHCI Ripple Effects: After completing the Public Health Community Institute, participants knowledge of Public Health Core Competencies and capacity building skills increased significantly.

Survey participants' knowledge increased across all training topics in each PHCI Core Competency training.







What changes have PHCI Community participants seen since starting the program?

Our PCHI Community Partners say ...

"The training we had yesterday was excellent and refreshing. I have heard of many entities within the city that talk about wanting to involve the community, but I believe that your intentions are so sincere. The ability for someone who is trying to do the work in the community to be able to have input is top notch. Thank you for organizing these efforts and I am looking forward to the upcoming trainings."

"I can use all the info given at the meeting series for work, helping neighborhoods and communities. Capacity building needed especially in getting funds for work in community public health."

"I hope to get funded so I can continue to do the work I have always done, being a champion for the homeless. We are forming the Twin Cities Unhoused Union and need financial help to continue the process. We have several people waiting to help with the project and we would appreciate it if the project was fully funded so we can make a huge difference in the unhoused population. It's about helping them through their struggles, to instill pride in them, giving them a sense of belonging. That is what I hope PCHI will do to help me. Thank you."





















The Solution: Public Health Pathways Program (PHPP)



- Diversify the public health workforce
- Early exposure and direct experience within public health
- Pathways to Employment in Public Health







The Solution: PHPP Activities





- Site visits
- MHD Division Introduction Meetings
- Public Health Research Article Discussions
- Career Readiness Presentations
- Public Health Career Panels



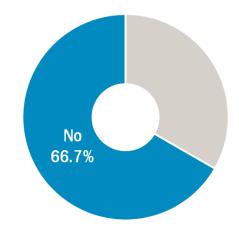


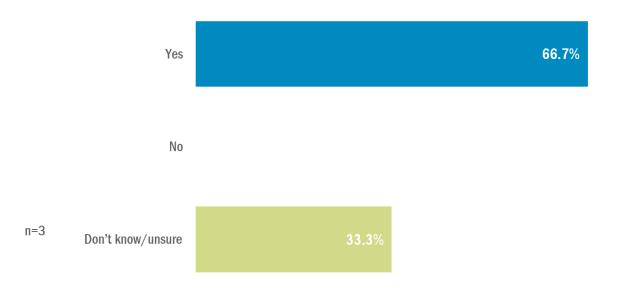


PHPP Ripple Effects: After completing the Public Health Pathways Program how likely are you to consider a career in public health?

Two-thirds of interns who responded to the survey said they have no previous educational or work experience related to public health.

Two-thirds of interns who responded to the survey said they would consider a career path in public health after completing the PHPP internship.





n=3



What changes have PHPP Interns seen since starting the program?

Our Public Health Pathways Program Interns say...

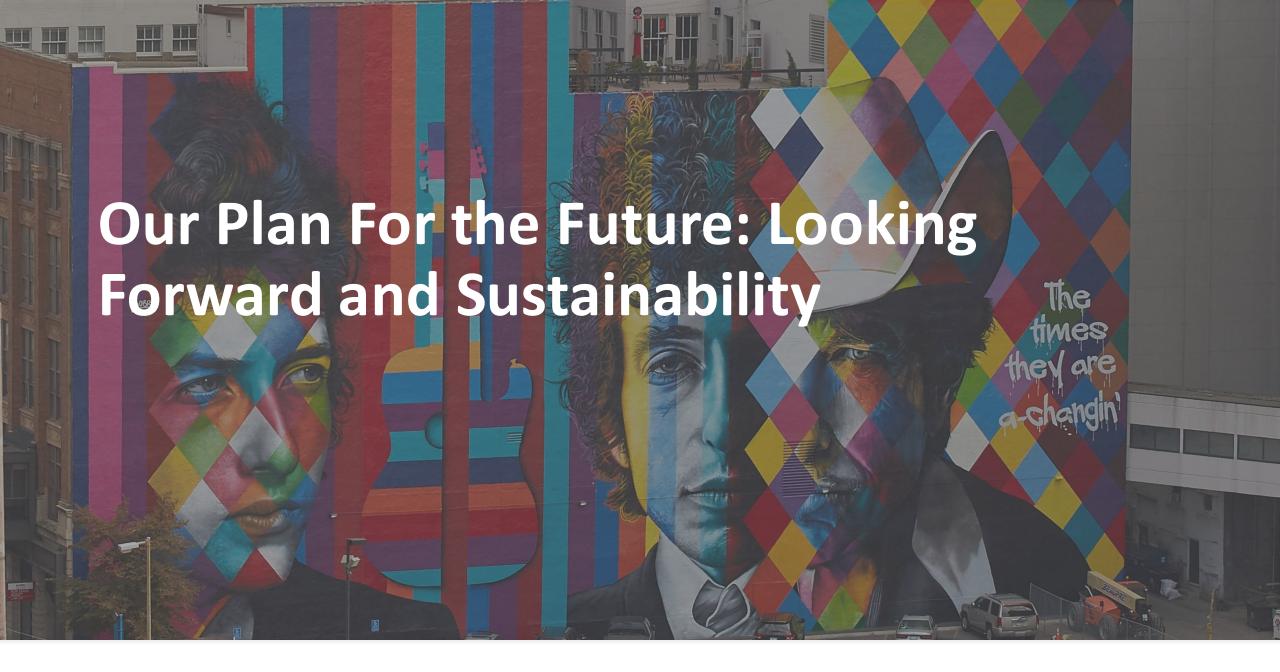


"We were out at this middle school installing an air monitor, and we got to interact with the students there, and I really felt like, this is actually affecting these kids. It's really important for them and we, you know, sat around and we kind of explained what the device did, and seeing the excitement in their face. I was like, oh, I'm like, this is why I want to be in public health, you know?"

"Everything that I've learned so far has been in the classroom, learning about like policy, personal behavior, and theories. And now that I'm like, actually experiencing the hands-on work, I'm like, OK, like this is actually something I want to do. I'm seeing the communities that I'm helping and I'm interacting with the professionals, and everything is just it's geared towards my passion and a difference that I want to make in the world."







PHIG Strategies: What's Coming Next

PHPP

- 8 month Fall 2025(school year) internship
- Interns placed in MHD and community partner sites
- Expand intern recruitment beyond schools to collaborate with community organizations pathway programs.
- Accepting applicants with equivalent experience and interest in Public Health (not currently enrolled in college)
- Place PHPP interns in PHCI partner sites to continue to help build Public Health capacity in community.

PHCI

- Launch PHCI Partner
 Organization Public Health
 demonstration projects
- Place PHPP interns in PHCI partner sites to continue to help build Public Health capacity in community.
- Continue linking participants to ongoing training and capacity building opportunities
- Provide on-going opportunities for networking and collaboration across organizations doing public health work.

PPI

- The Professional Pathways
 Institute is an upskilling and career development initiative for Minneapolis Health
 Department staff to obtain professional development through education, group training opportunities, certification, and/or a credential.
- Neurodivergence

Thank You!

For more information:

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